

Case Studies: Streamlining ERP Security and Assurance with Data-Driven Controls

PAN 3998



# **Panelists**



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# **HAEMONETICS**®

# **Overview**

We are a global healthcare company dedicated to providing a suite of innovative medical products and solutions for customers, to help them improve patient care and reduce the cost of healthcare. Our technology addresses important medical markets: blood and plasma component collection, the surgical suite and hospital transfusion services.

### We serve:



### PLASMA COLLECTION

We offer hardware and software technologies to enable plasma collections with the goal of improving yield, productivity, quality and donor experience in our customers' centers, helping to safely and reliably provide the source plasma that will become medicines for patients.



### HOSPITALS

We provide a range of solutions aimed at helping hospitals and clinicians provide the highest standard of patient care, while reducing operating and procedural costs and helping decision makers in hospitals optimize blood acquisition, storage and usage in critical settings.



### **BLOOD COLLECTION**

We are committed to helping blood centers manage blood collections safely, collect the blood components in the greatest demand and attract and retain the right donors. Our comprehensive portfolio is designed to enable our customers to provide safe, high-quality blood components to hospitals and their patients around the world.

haemonetics.com | linkedin.com/company/haemonetics

NYSE: HAE

~3,000 employees worldwide

\$1.17 billion annual revenue (FY 23)

90+
countries



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# Opportunity to reduce cost of compliance and increase confidence



# Capturing productivity

Lowering cost and freeing resource capacity through automation of routine monitoring and testing



# Becoming proactive

More regular monitoring increases the ability to influence change and prevent breakdowns



# Increasing risk insight

Moving away from a samplebased approach to full population monitoring



# Answer the audit

Ability to provide and feel confident to requests and questions from audit teams

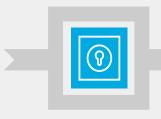
- 55 Access / SoD Monitors
- 15 Transactional Analytics
- 6 Change Control Tracking
- 1 User Recertification Template



Over 1000 hours in annual manual effort to be significantly reduced by an estimated 50%



# Approach to Security, Controls and RMC







# **Role Design & Access Controls**

# Security and Access Control Activities including:

- Detailed security strategy & approach
- Role design as part of business process design
- · Access controls (SoD / RA) aligned with role design
- · Application security design and definition
- · Validation of role design
- Security assignment review and approval during testing cycle

# **Control Design w/ Risk Management**

# Control Design & RMC Activities including:

- · Review of existing controls for advancement opportunities
- Identify and leverage application controls where possible as part of business process design
- Identify opportunities for automated controls or . Mohltor and confirm remediation of test of control for RMC
- · Identify mitigating controls for RMC
- Document new control and test of control materials

# **Validation & Continuous Monitoring**

Validation and Monitoring Activities including:

- · Confirm role design and assign against expected controls
  - Support internal and external evaluation and feedback
- identified risks or issues prior to go live
- · Continuous monitoring post go live
- · Compliance and associated evidence for SOX controls



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# Benefits to the three lines of defense

- Significant automation in testing controls
- Increase completeness w/100% population monitoring
- Improved oversight to system processing
- Release trapped capacity
- Transform audit and compliance approach

**Business Process** 

**Controls Monitoring** 



# **First Line**

- Automated configuration tracking and monitoring (AFC)
- Pre-defined mitigating controls for known risk exposures

# Second Line

 Exception-based controls (ALL) reporting and testing

# **Third Line**

- More reliance on business (AFC)
- Audit by exception with 100% transaction analysis

# Security and Access Controls Monitoring

- Functional insight into security roles (AAC)
- Easy to read SOD conflicts with linked transaction impact
- Granular SOD and restricted access reporting (AAC)
- More timely visibility of sensitive configurations changes
- Automated SOD & sensitive access tests (AAC)
- Reduce effort with incremental monitoring vs. full population

# ITGC Controls Monitoring



- Self-service dual-purpose reporting (ALL) (daily operations and audit evidence)
- Identity Management integration without loss of fine-grain reporting
- True insight into who can perform transactions (and who did) (ALL)
- Increased audit quality and confidence

- · Reduced audit data requests (ALL)
- Refocus saved time on higher risk areas



**Fusion Risk Management solutions** 

# Comprehensive coverage for Security, IT and Financial Controls

# Business Apps Risk Graph Data Store Analysis Engine 20,000+ Attributes with Relationships Statistical Techniques Graphical Workbench Graphical Workbench Ubrary of 200+ Models Examples Resource Penning Library Absence Asses Controls Absence Asses Controls

# Solution Areas

Use Cases

Risk Based Access

Monitoring Access

**Actual SOD** 

Access Certifications

- Advanced Access Requests
- Role Design Dashboard

• SOD/Sensitive Access Report

- Daily Access (SOD, RU, SA) Assurance
- Periodic & Continuous certifications

Transaction & Configuration Monitoring

- Procure to Pay Assurance
- Record to Report Assurance
- Order to Cash Assurance
- Hire to Retire Assurance

Internal Controls

- Internal Controls Repository
- Certification & Testing Workflow

Promotes collaboration with data analysis with business context and workflows

# Benefits and business value by stakeholders

## Management, CFO, CAO

- Increase investor & lender confidence with better financial & cybersecurity controls
- Increase productivity by replacing drudgery of compliance with data-driven automation
- Lower external audit fees
- More resilient to change (M&A) and disruptions (pandemic) with better monitoring of operations



### Process Leads (Line 1) Control Owners

- Certify controls with confidence
- Assurance of policy compliance and authorized access
- Minimize manual effort and time spent on lower-value compliance tasks
- Prevent audit surprises and disruptions







### **External Audit Team**

- Ensure higher quality audit and reduces costs
- Save time with self-service access to the latest documentation, data and controls monitoring results



# Risk & Controls Team (Line 2) Financial Governance, SOX

- Enhance exec and board level reporting
- Faster certification and testing cycle
- Enhance relationships with process owners with data-driven insights
- Standardize and automate control and governance processes
- Automate routine external audit requests for documentation, audit testing and controls monitoring results
- Eliminate need for 3rd party SOD analysis



### Fusion IT Team (Line 2) Security Admin

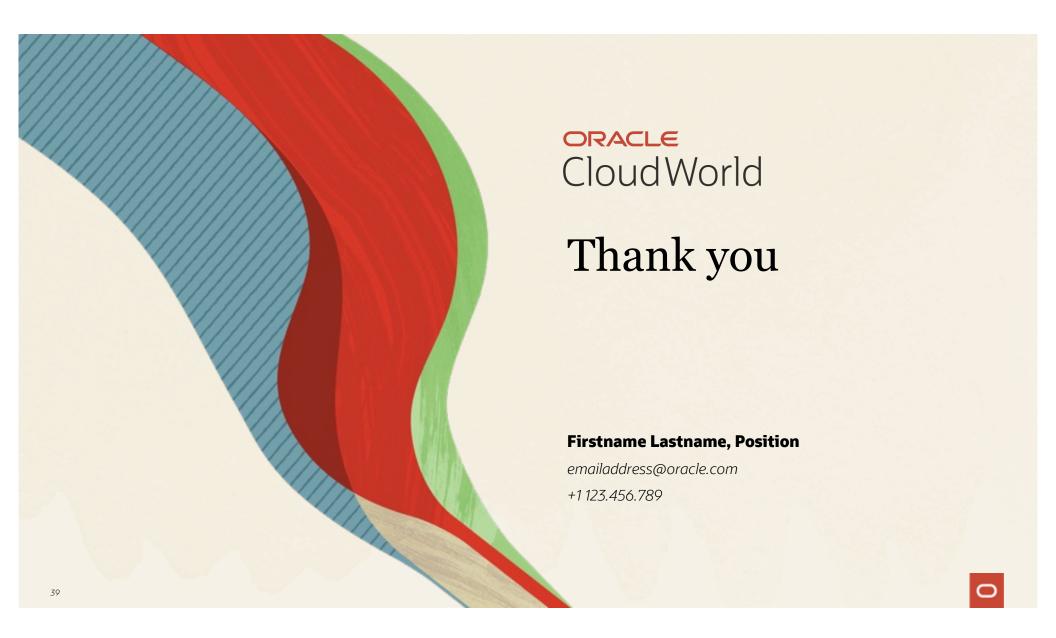
- Enforce security and access rules without adding friction to the business
- Assurance that ITGC controls for user access, configurations are effective
- Design and test (both functional and data access) in roles
- Eliminate need for large audit data extracts and related governance
- Better prepared to stop and respond to data breaches



## Internal Audit (Line 3)

- Focus on higher risk areas by automating routine data analysis & monitoring tasks
- Provide practical insights to improve operations using better analytics
- Easier collaboration with process owners while remaining independent
- Better manage scope and negotiations of external audit engagements with reliance on automated internal controls





# Start Before Go-live

- ✓ Activate Access Controls
- ✓ Design Roles and User Profiles by simulating potential violations

# Go-live

- ✓ Periodic and event driving User Certifications
- ✓ Compliant provisioning
- ✓ Daily monitoring for Admin access
- ✓ Daily monitoring for users with SOD risk
- ✓ Daily monitoring for users that have committed SOD violations
- ✓ Daily monitoring for viewing sensitive employee data

### **Fusion Risk Management Cloud Vision**

# One connected system of data-driven security, IT and financial controls

### **Enterprise-wide Assurance Framework** LINE 1 Fxec & **Data Analysis** Assurance **Assurance Center** & Dashboards Workflows & Algorithms Access Requests Record to Report Security & sensitive access **Process Leaders** Dashboard ICFR Certifications Separation of Duties (SOD) Access Reviews · Setups and Config Certifications Transactions Procure to Pay Issues & Incidents Dashboard Control Owners Sensitive page views • General Ledger, Subledgers Order to Cash LINE 2 Account Payables Dashboard · Procurement, Inventory Risk & Control **Controls** · Accounts Receivables Hire to Retire teams Documentation Human Resources, Payroll Dashboard · Consolidations & close Business Process Controls Fusion IT Fusion IT & • IT General Controls Security Full data population Security • Standards, processes, risks Dashboard • Entire user access path Stakeholders & groups Simulate impact of changes LINE 3 • Auto-assignment rules External Audit · Algorithm execution history Dashboard Internal Audit

# Automate ERP access requests with embedded risk analysis

# **Traditional Approach**

Use of email or custom workflow app



Limited or no access analysis for SOD policy

Complete and Accurate SOD risks in detail

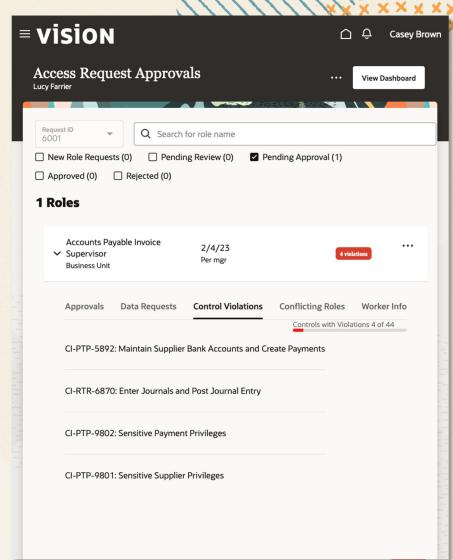
Exceptions and approvals in excel

Exception and comments stored within Risk Cloud for reporting

Manual granting of access

Automated – saving 100s of hours annually





# Traditional SOD Controls are inadequate; Cloud provides proof positive

# **Traditional Approach**

Detects potential SOD risks

Analysis on access configuration data

Usually runs 1 or 2 times a year

Requires extracting data using scripts

Typically costs ~\$100 to 200k per year

Results managed using email spreadsheets



# Risk Cloud Approach

Detects potential & actual SOD violation

Analysis on millions of transactions and access configuration data

Daily and on-demand

Built-in to Fusion

One of many use cases

Faster, cheaper, more accurate and relevant

Results sent to risk owner with dashboards and tracking



### PTP-40001 Supplier and Payables Invoices created by the same user

Identify payables invoices created in the last six months by the user who created the corresponding supplier or supplier site

| Supplier<br>Name                | Site Name          | Invoice<br>Amount | Invoice Number | Invoice ID        | Invoice<br>Date | Supplier<br>Created By | Site Location Created<br>By |
|---------------------------------|--------------------|-------------------|----------------|-------------------|-----------------|------------------------|-----------------------------|
| Midtown<br>Computer<br>Supplies | MCS<br>Netherlands | 1,172.49          | FCTR_NL411549  | MATTHIJS.SNEIDER  | 05/13/2021      | CALVIN.ROTH            | CHRISTIAAN.DERODE           |
| Lee<br>Supplies                 | Lee<br>Netherlands | 701.32            | FCTR_411548    | CHRISTIAAN.DERODE | 05/13/2021      | CALVIN.ROTH            | CHRISTIAAN.DERODI           |
| JGA                             | JGA<br>Netherlands | 337.59            | ERS-286-403544 | CHRISTIAAN.DERODE | 05/13/2021      | CALVIN.ROTH            | CHRISTIAAN.DERODE           |

### PTP-40004: Payment Process Request created by the same user managing su

dentify payment process requests created in the last twelve months where the same user created payment process and created or updated supplies

Supplier ID Supplier Supplier Payee Process Process Name Type Name Request Request Identifier Name

|  | Supplier ID     | Name                           | Туре             | Name                           | Request<br>Identifier | Request<br>Name    | Request<br>Business<br>Unit | Request | Request    | Request<br>Status | Upd  |
|--|-----------------|--------------------------------|------------------|--------------------------------|-----------------------|--------------------|-----------------------------|---------|------------|-------------------|------|
|  | 300000069320926 | Internal<br>Revenue<br>Service | TAX<br>AUTHORITY | Internal<br>Revenue<br>Service | 123198                | 200604-<br>chk-001 | US1<br>Business<br>Unit     | 640     | 06/08/2020 | COMPLETED         | laur |
|  | 300000069320926 | Internal<br>Revenue<br>Service | TAX<br>AUTHORITY | Internal<br>Revenue<br>Service | 146161                | 201008-<br>chk-001 | US1<br>Business<br>Unit     | 89      | 10/08/2020 | COMPLETED         | laur |

### PTP-40005: Suppliers and Purchase Orders managed by the same user

entify purchase orders updated in the last six months where the same user created or updated suppliers and purchase orders

Supplier Supplier Name Number Type Order Number Type Order Order Number Order Station Date Order Station Date

Amazon 1343 6225 05/05/2021 CONTRACT OPEN Business MAKOTO.KIKUCHI Unit Station Date Order Created I Number Order Create

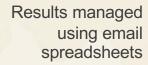


Fusion Risk Management example

# Daily P2P assurance dashboards

# **Traditional Approach**

Custom excel or BI reports requiring regular extraction of production data with SQL scripts





# Risk Cloud Approach

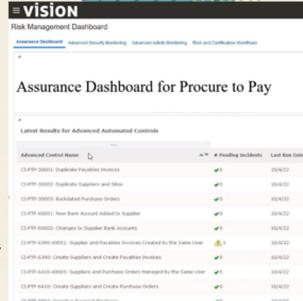
Activate library of seeded P2P algorithms e.g.:

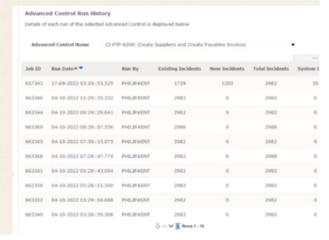
- Backdated POs
- Duplicate Invoices
- · Duplicate Suppliers and Sites
- Invoices for One-Time Suppliers with Similar Names
- · Frequent changes to Bank Accounts
- Contract Payment Terms Different than Invoices
- · Changes to Supplier Bank Accounts on a Weekend

Author new algorithms using a graphical workbench

Track execution history of each algorithm including related findings and number of records that were examined

Results sent to risk owner with dashboards and tracking





One source of truth for security, IT and financial reporting controls

# Features that connect and align stakeholders

### Management, CFO, CAO

- Review Assurance dashboards
- Review ICFR certifications
- Monitor exceptions
- Monitor remediation plans







### **External Audit Team**

- Restricted access to:
  - Review Documented Internal Controls
  - Replace large data extraction requests with analysis using Risk Cloud
  - Rely on ICFR assurance dashboards



### Process Leads (Line 1) **Control Owners**

- Review Controls documentation
- Certify Process Controls
- Certify access to ERP users
- Review new access requests with SOD analysis
- Alerts for high risk transactions
- · Alerts for high risk changes to setups and configurations
- Review Assurance dashboards
- R2R, P2P, O2C & H2R



# Risk & Controls Team (Line 2) Financial Governance, SOX

- Manage Controls documentation
- ICFR Certifications workflow
- Audit testing workflow
- Automate Business Process Controls
  - Data analysis for Testing activityData analysis for Monitoring status
- Automate IT General Controls
- Data analysis for Separation of Duties
- Data analysis for Sensitive access
- Data analysis for Restricted access
- Review Assurance dashboards - R2R, P2P, O2C & H2R



## Fusion IT Team (Line 2) Security Admin

- Manage ITGC documentation
- Certify ITGC Controls
- Manage ERP access requests workflow with SOD analysis
- Monitor users viewing of sensitive HR data
- Automate security analysis for new
- Review Assurance dashboards
  - IT users with admin access
  - IT users with Separation of Duties (SOD), Sensitive or Restricted access
  - High risk changes to setups & configuration



## Internal Audit (Line 3)

- Review Internal Controls
- Manage remediation plans
- Automate data analysis for audit testina
  - Full data population testing
  - Author new algorithms
- Review Assurance dashboards
  - R2R, P2P, O2C, H2R, IT Security

